

21 January 2014 Europe/United Kingdom **Equity Research** Oil & Gas Exploration & Production (Integrated Oil & Gas/E&P/European Refiners (Europe))

# Tullow Oil (TLW.L)

**DECREASE TARGET PRICE** 

# 2014: a better year with the drill bit?

**Maintain Neutral / Reduce TP to 1025p (from 1097p):** the exploration charge in 2013 highlights the difficult year TLW has had in 2013 (offshore exploration), while the 2014 production guidance was disappointing. However, the issues at Jubilee are not fundamental in nature, while elsewhere we are seeing (good) progress in Kenya and even in Uganda. Also, the 2014 drilling campaign could be interesting. Bottom line, however, we lower our TP to 1025p (from 1097p) due to (**a**) the exploitation of reserves through production, (**b**) increase in net debt, and (**c**) recent unsuccessful wells, part of which is offset by the increase in NAV of the development assets being a year closer to first oil. Fundamentally, we remain Neutral with the stock trading above our core NAV of ~750p.

**Drilling in 2014**: In the **onshore**, TLW is focusing on the Tertiary rift basins in East Africa. It will continue exploration/appraisal in now 7 of the 10 frontier basins in Kenya/Ethiopia over the coming 18 months. 2014 is an important year, also in the context of potentially moving forward the South Lokichar resources into development in 2015/16. In the **offshore**, the drilling looks to be less scattered (Mauritania, Gabon, Guinea and Norway) targeting different play types. Over the past 4-5 years, TLW has been working on its geological model for Mauritania. It has embarked on a three-well programme, and we look to each one of the three with the first well update likely in late Jan/early Feb.

**Monetisation:** efforts here are key to reassuring the market on its funding capability and asset quality. The update on TEN (Ghana) will be important, so is progress on its North Sea assets. Otherwise, we think TLW is moving in the right direction to give itself further resources to (partly) monetise, such as the potential development of the South Lokichar development once fully appraised, and potentially another stake in Uganda as this moves towards FID in 2015.

**Valuation:** our TP is set close to our revised risked NAV of 1024p/share. Our EPS changes are reflective of (**a**) the new production guidance and (**b**) our recent macro changes, where we have lowered our oil price estimates.

Year	12/12A	12/13E	12/14E	12/15E
Revenue (US\$ m)	2,344	2,603	2,486	2,331
EBIDAX (US\$ m)	703.9	1,150.5	754.2	703.5
Pre-tax Profit Adjusted (US\$ m)	413.4	267.2	760.9	584.5
CS adj. EPS (US\$)	0.68	0.16	0.35	0.23
Prev. EPS (US\$)	_	0.72	0.73	0.47
ROGIC (%)	-0.62	3.44	5.45	3.73
P/E (adj., x)	21.75	93.92	43.05	64.92
P/E rel. (%)	168.9	688.0	346.5	570.0
EV/EBIDAX (x)	20.4	13.4	21.5	24.9
Dividend (12/13E, USc)	_	Dividend vield (%	)	_
Net debt (12/13E, US\$ m)	1,900.3	GIC (12/13E, US	\$)	7,272.0
BV/share (12/13E, US\$)	5.8	Current WACC	,	_
EV/GIC (x)	2.3	Number of shares	s (m)	909.97
Free float (%)	99.0		. ,	

Source: FTI, Company data, Thomson Reuters, Credit Suisse Securities (EUROPE) LTD. Estimates.

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 Rating
 NEUTRAL\*

 Price (17 Jan 14, p)
 906.50

 Target price (p)
 (from 1,097.00)
 1,025.001

 Market cap. (£ m)
 8,248.90

 Enterprise value (US\$ m)
 15,440.03

 \*Stock ratings are relative to the coverage universe in each

analyst's or each team's respective sector. <sup>1</sup>Target price is for 12 months.

Share price performance

Price

Jan-12 May-12 Sep-12 Jan-13 May-13 Sep-13

The price relative chart measures performance against the FTSE ALL SHARE INDEX which closed at 3657.12 on

On 17/01/14 the spot exchange rate was £.82/Eu 1. -

Price relative

3M

-7.5

-9.9

12M

-22.2

-35.4

1M

8.2

4.7

1197 697

17/01/14

Eu .74/US\$1

Absolute (%) Relative (%)

Performance Over

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# Tullow Oil TLW.L

Price (17 Jan 14): 906.50p, Rating: NEUTRAL, Target Price: (from 1.097.0

Price (17 Jan 14): <b>906.50p</b> , Ra	ating: NEUT	RAL, Targe	t Price: <b>(fro</b> i	n 1, <mark>097.0</mark>
Income statement (US\$ m)	12/12A	12/13E	12/14E	12/15E
EBITDAX	1,154	1,231	1,159	1,037
Depr & amort (excl. goodwill) EBITDA	483	331	909	787
Exploration expense	671	900	250	250
Goodwill impairment	_			
Other adjustments to EBIT	_	_	_	_
EBIT	483	331	909	787
E&P	1,185	331	909	787
R&M	-	-	-	-
Chemicals Gas & Power	_	—	—	_
Others				
Net interest income (exp)	(49)	(76)	(148)	(203)
Net non operating inc (exp)	(20)	12	(1.13)	(200)
Share of associates/JVs' equity	`_	_	_	_
Exceptionals	_		—	_
Profit before tax	413	267	761	584
Taxes	450	81	404	334
Profit after tax	(36)	186	357	251
Extraordinary gain/(loss)	42		42	42
Non-controlling interest (minority) Preferred dividends	42	42	42	42
Other analyst adjustments	702	_	_	_
Adjusted net income	624	144	314	208
Reported net income	624	144	314	208
Cash flow (US\$ m) EBIT (CS)	12/12A 483	<u>12/13E</u> 331	12/14E 909	12/15E 787
Non Cash Items	562	687	720	710
Change in working capital	8	(420)	_	
Other operating cash flow	468	883	(8)	63
Cash flow from operations	1,520	1,481	1,621	1,560
CAPEX	(1,849)	(1,800)	(2,200)	(2,500)
Disposals of PPE	(000)	(010)	(570)	(0.10)
Free cash flow to the firm	(329)	(319)	(579)	(940)
Acquisitions Divestments	2,570	(393)	42	
Exploration investment	2,010	_		_
Other investment/(outflows)	1	12	11	11
Cash flow from investment	722	(2,181)	(2,147)	(2,489)
Net share issue/(repurchase)	(1)	3	—	_
Dividends paid	(173)	(163)	(109)	(109)
Change in debt	(1,922)	900		
Other financing cash in/(outflows)	(103)	(111)	(159)	(214)
Cash flow from financing activities Effect of exchange rates	(2,198) (20)	628 3	(268)	(323)
Movements in cash/equivalents	44	(72)	(794)	(1,251)
Net change in cash	23	(69)	(794)	(1,251)
Balance sheet (US\$ m)	12/12A	12/13E	12/14E	12/15E
Assets	12/12A	12/136	12/146	12/13
Goodwill & similar	_	_	_	_
PPE&E & intangibles	4,408	5,113	6,593	8,383
Associates & JV				
Inventory	164	162	162	162
Receivables Other current assets	239 892	309 1,600	309	309 1,366
Other non-current assets	3,680	4,270	1,483 3,978	3,728
Total assets	9,382	11,454	12,525	13,948
Liabilities & equity	-,	.,	,	,
Payables	848	1,017	1,017	1,017
Net cash/(debt)	843	1,900	2,694	3,946
Other current liabilities	381	294	294	294
Total current liabilities	1,229	1,311	1,311	1,311
Provisions (incl Pensions)	_	_	_	
Other non-current liabilities	1,988	2,871	2,871	2,871
Total liabilities	<b>4,060</b>	6,082	6,876	<b>8,128</b>
Ordinary equity Minority interest	5,229 92	5,258 114	5,535 114	5,707 114
Total equity	5,322	5,372	5,649	5,820
. S.G. Squity	0,022	0,012	0,040	0,020

00	0 <u>)</u> 1,025.00p				
-	Key earnings drivers	12/12A	12/13E	12/14E	12/15E
- 7 7	Brent (/bbl)	111.9	107.7	101.8	96.2
-	UK Spot gas (p/th)	57.2	65.4	67.0	66.2
7	Total WI production (kbd)	84.3	82.2	81.1	_
)	Total Entitlement	69.3	74.4	72.6	71.1
		_	_	_	_
-					
- 7	Per share data	12/12A	12/13E	12/14E	12/15E
7	No. of shares (EOP)	912.45	908.80	908.80	908.80
-	CS adj. EPS (US\$)	0.68	0.16	0.35	0.23
-	Prev. EPS (US\$)	—	0.72	0.73	0.47
-	DPS (12/13E, US\$)	_	_	—	—
-	Book value per share	5.8	5.8	6.1	6.3
)	Operating cash flow per	1.67	1.63	1.78	1.72
-					
) - -	Key ratios and	12/12A	12/13E	12/14E	12/15E
	valuation				
4	Margins (%)				
4	EBITDAX margin	49.2	47.3	46.6	44.5
1	EBIT margin	20.6	12.7	36.5	33.8
-	Net margin	26.6	5.5	12.6	8.9
2	Valuation metrics (%)				
-	Div yield	_	_	—	_
-	FCF yield (%)	(2.4)	(2.4)	(4.3)	(6.9)
3 3	EV/EBIDAX (x)	20.4	13.4	21.5	24.9
5	P/E	21.7	93.9	43.0	64.9
-	P/B	2.6	2.6	2.4	2.4
-	ROE analysis (%)				
	ROE	12.6	2.7	5.8	3.7
D	ROGIC	(0.6)	3.4	5.5	3.7
	Asset turnover	25.0	22.7	19.9	16.7
3	Interest burden	0.86	0.81	0.84	0.74
)	Tax burden	0.40	0.30	0.53	0.57
)	Financial leverage	0.22	0.47	0.59	0.79
-	Credit ratios				
)	Net debt/equity	15.8	35.4	47.7	67.8
-	Interest coverage ratio	9.8	4.4	6.2	3.9
-	Dividend payout ratio	—	_	_	—
-					

Source: FTI, Company data, Thomson Reuters, Credit Suisse Securities (EUROPE) LTD. Estimates.



The price relative chart measures performance against the FTSE ALL SHARE INDEX which closed at 3655.91 on 17/01/14 On 17/01/14 the spot exchange rate was £.82/Eu 1. - Eu .74/US\$1



# **Tullow Oil – financial summary**

# Figure 1: Tullow Oil – financial summary

Income Statement	Units	2009	2010	2011	2012	2013E	2014E	2015E
Key Drivers								
Oil	kbd	39.1	38.9	57.5	57.5	69.8	66.5	67.0
Gas	mmcfd	115.4	115.0	124.6	130.5	87.0	93.8	84.4
Group WI Production	kboe/d	58.3	58.1	78.3	79.2	84.3	82.2	81.1
Brent Oil Price	US\$/bbl	61.9	79.6	111.1	111.9	107.7	101.8	96.3
UK Spot USD:GBP	p/th FX	30.7 1.6	42.3 1.5	56.7 1.6	57.2 1.6	65.4 1.6	67.0 1.6	66.2 1.6
Revenue COGS	\$mn \$mn	916 (626)	1,090 (611)	2,304 (931)	2,344 (999)	2,603 (1,195)	2,486 (1,147)	2,331 (1,109)
Gross profit	\$mn	290	478	1,373	1,345	1,408	1,339	1,222
Administrative expenses	\$mn	(78)	(90)	(123)	(191)	(177)	(181)	(184)
Disposals of subsidiaries/Profit on sale of assets	\$mn	21	1	2	703			-
Other operating income	\$mn	-	-	-	-	-	-	-
Exploration Cost Operating profit	\$mn \$mn	<u>(83)</u> 151	(155) 235	(121) 1,132	<u>(671)</u> 1,185	(900) 331	(250) 909	(250) 787
(Loss)/gain on hedging instuments	\$mn	(60)	(28)	27	(20)	12		-
Financials	\$mn	(59)	(55)	(86)	(49)	(76)	(148)	(203)
Profit from continuing activities before tax	\$mn	33	152	1,073	1,116	267	761	584
Tax	\$mn	(2)	(79)	(384)	(450)	(81)	(404)	(334)
Net Income Clean Net Income	\$mn \$mn	31 58	73 54	689 649	666 624	186 144	357 314	251 208
Earnings per Ordinary Share	φΠΠ		J <del>4</del>	043	024	144	514	
Basic Earnings per Share (c)	c/sh	58.5	3.2	72.5	68.8	15.9	34.6	22.9
Diluted Earnings per Share (c)	c/sh	57.8	3.1	72.2	68.4	15.8	34.6	22.9
Cash Flow Statement	Units	2009	2010	2011	2012	2013E	2014E	2015E
Profit Before Tax	\$mn	33	152	1,073	1,116	267	761	584
DD&A	\$mn	359	367	534	562	687	720	710
Income Tax Paid	\$mn	(187)	(86)	(172)	(264)	(199)	(404)	(334)
Other non cash	\$mn	190	243	226	99	1,146	544	599
CFO (cash earnings) Working capital & other adjustment	\$mn \$mn	395 (118)	<u>676</u> 56	<u>1,661</u> 71	<u>1,513</u> 8	1,901 (420)	1,621	1,560
CFO post WC and Other adjustments	\$mn	277	732	1,731	1,520	1,481	1,621	1,560
CapEx	\$mn	(1,189)	(1,354)	(1,654)	(1,849)	(1,800)	(2,200)	(2,500)
Interest Received	\$mn	1	5	14	1	12	11	11
Net acquisitions (-) disposals (+) and other CF before financing activities	\$mn \$mn	<u> </u>	(1,443) (2,060)	(402) (310)	2,570	(393) (700)	42 (526)	- (929)
Issue(+)/Purchase (-) of own shares	\$mn	565	1,453	62	(1)	3	(320)	(323)
Dividends	\$mn	(75)	(79)	(114)	(173)	(163)	(109)	(109)
Interest Paid	\$mn	(49)	(94)	(210)	(103)	(111)	(159)	(214)
Proceeds (+) repayment (-) of debt	\$mn	225	869	542	(1,922)	900	-	-
Increase (+) decrease (-) in cash	\$mn \$mn	(229) 30	90	(31) 0	44 (21)	(72) 3	(794)	(1,251)
Exchange Diff Net Change in Cash	\$mn	(198)	(4)	(31)	23	(69)	(794)	(1,251)
Opening cash and cash equivalents	\$mn	450	252	338	307	330	560	560
Closing cash and cash equivalents	\$mn	050			000	500		560
		252	338	307	330	560	560	500
Balance Sheet	Units	2009	2010	307 2011	2012	2013E	560 2014E	2015E
Balance Sheet Inventories	Units \$mn		2010					
		2009		2011	2012	2013E	2014E	2015E
Inventories Trade receivables Cash and cash equivalents	\$mn \$mn \$mn	<b>2009</b> 110 92 252	<b>2010</b> 138 159 338	<b>2011</b> 226 272 307	<b>2012</b> 164 239 330	<b>2013E</b> 163 309 560	<b>2014E</b> 163 309 560	<b>2015E</b> 163 309 560
Inventories Trade receivables Cash and cash equivalents Other current assets	\$mn \$mn \$mn \$mn	<b>2009</b> 110 92 252 298	<b>2010</b> 138 159 338 655	<b>2011</b> 226 272 307 367	<b>2012</b> 164 239 330 562	<b>2013E</b> 163 309 560 1,039	<b>2014E</b> 163 309 560 922	<b>2015E</b> 163 309 560 805
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets	\$mn \$mn \$mn \$mn \$mn	<b>2009</b> 110 92 252 298 753	<b>2010</b> 138 159 338 655 1,291	<b>2011</b> 226 272 307 367 1,172	<b>2012</b> 164 239 330 562 1,294	<b>2013E</b> 163 309 560 1,039 2,072	<b>2014E</b> 163 309 560 922 1,955	<b>2015E</b> 163 309 560 805 1,838
Inventories Trade receivables Cash and cash equivalents Other current assets	\$mn \$mn \$mn \$mn	<b>2009</b> 110 92 252 298	<b>2010</b> 138 159 338 655	<b>2011</b> 226 272 307 367	<b>2012</b> 164 239 330 562	<b>2013E</b> 163 309 560 1,039 2,072 5,113	<b>2014E</b> 163 309 560 922	<b>2015E</b> 163 309 560 805
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment	\$mn \$mn \$mn \$mn \$mn \$mn	<b>2009</b> 110 92 252 298 753 2,200	<b>2010</b> 138 159 338 655 1,291 2,974	2011 226 272 307 367 1,172 3,658	<b>2012</b> 164 239 330 562 1,294 4,408	<b>2013E</b> 163 309 560 1,039 2,072	<b>2014E</b> 163 309 560 922 1,955 6,593	<b>2015E</b> 163 309 560 805 1,838 8,383
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets	\$mn \$mn \$mn \$mn \$mn \$mn \$mn	<b>2009</b> 110 92 252 298 753 2,200 2,173	2010 138 159 338 655 1,291 2,974 4,113	2011 226 272 307 367 1,172 3,658 5,804	<b>2012</b> 164 239 330 562 1,294 4,408 3,680	<b>2013E</b> 163 309 560 1,039 2,072 5,113 4,270	<b>2014E</b> 163 309 560 922 1,955 6,593 3,978	2015E 163 309 560 805 1,838 8,383 3,728
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets Total assets ST borrowings Payables	\$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn	2009 110 92 252 298 753 2,200 2,173 5,125	2010 138 159 338 655 1,291 2,974 4,113 8,378	2011 226 272 307 367 1,172 3,658 5,804 10,634	<b>2012</b> 164 239 330 562 1,294 4,408 3,680	<b>2013E</b> 163 309 560 1,039 2,072 5,113 4,270 11,454	<b>2014E</b> 163 309 560 922 1,955 6,593 3,978 12,525	2015E 163 309 560 805 1,838 8,383 3,728 13,948
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets Total assets ST borrowings Payables Other current	\$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn	2009 110 92 252 298 753 2,200 2,173 5,125 - 557 74	2010 138 159 338 655 1,291 2,974 4,113 8,378 310 1,008 167	2011 226 272 307 367 1,172 3,658 5,804 10,634 218 1,119 196	2012 164 239 330 562 1,294 4,408 3,680 9,382 - 848 381	2013E 163 309 560 1,039 2,072 5,113 4,270 11,454 115 1,017 179	2014E 163 309 560 922 1,955 6,593 3,978 12,525 115 1,017 179	2015E 163 309 560 805 1,838 8,383 3,728 13,948 13,948 115 1,017 179
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets Total assets ST borrowings Payables Other current Current liabilities	\$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn	2009 110 92 252 298 753 2,200 2,173 5,125 - 557 74 631	2010 138 159 338 655 1,291 2,974 4,113 8,378 310 1,008 167 1,485	<b>2011</b> 226 272 307 367 1,172 3,658 5,804 10,634 218 1,119 196 1,533	2012 164 239 330 562 1,294 4,408 3,680 9,382 - - - - - - - - - - - - -	<b>2013E</b> 163 309 560 1,039 2,072 5,113 4,270 11,454 115 1,017 179 1,311	<b>2014E</b> 163 309 560 922 1,955 6,593 3,978 12,525 115 1,017 179 1,311	2015E 163 309 560 805 1,838 8,383 3,728 13,948 115 1,017 179 1,311
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets Total assets ST borrowings Payables Other current Current liabilities LT borrowings	\$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn	2009 110 92 252 298 753 2,200 2,173 5,125 - 557 74 631 1,315	2010 138 159 338 655 1,291 2,974 4,113 8,378 310 1,008 167 1,485 1,890	2011 226 272 307 367 1,172 3,658 5,804 10,634 218 1,119 196 1,533 2,858	2012 164 239 330 562 1,294 4,408 3,680 9,382 - 848 381 1,229 1,174	<b>2013E</b> 163 309 560 1,039 2,072 5,113 4,270 11,454 115 1,017 179 1,311 2,345	<b>2014E</b> 163 309 560 922 1,955 6,593 3,978 12,525 115 1,017 179 1,311 3,139	2015E 163 309 560 805 1,838 8,383 3,728 13,948 115 1,017 179 1,311 4,391
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets Total assets ST borrowings Payables Other current Current liabilities	\$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn	2009 110 92 252 298 753 2,200 2,173 5,125 - 557 74 631	2010 138 159 338 655 1,291 2,974 4,113 8,378 310 1,008 167 1,485	<b>2011</b> 226 272 307 367 1,172 3,658 5,804 10,634 218 1,119 196 1,533	2012 164 239 330 562 1,294 4,408 3,680 9,382 - - - - - - - - - - - - -	<b>2013E</b> 163 309 560 1,039 2,072 5,113 4,270 11,454 115 1,017 179 1,311	<b>2014E</b> 163 309 560 922 1,955 6,593 3,978 12,525 115 1,017 179 1,311	2015E 163 309 560 805 1,838 8,383 3,728 13,948 115 1,017 179 1,311
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets Total assets ST borrowings Payables Other current Current liabilities LT borrowings Other non current Total liabilities	\$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn	2009 110 92 252 298 753 2,200 2,173 5,125 - 557 74 631 1,315 749 2,694	2010 138 159 338 655 1,291 2,974 4,113 8,378 310 1,008 167 1,485 1,890 1,134 4,509	2011 226 272 307 367 1,172 3,658 5,804 10,634 218 1,119 196 1,533 2,858 1,477 5,868	2012 164 239 330 562 1,294 4,408 3,680 9,382 - - - - - - - - - - - - -	<b>2013E</b> 163 309 560 1,039 2,072 5,113 4,270 11,454 115 1,017 179 1,311 2,345 2,426 6,082	<b>2014E</b> 163 309 560 922 1,955 6,593 3,978 12,525 115 1,017 179 1,311 3,139 2,426 6,876	2015E 163 309 560 805 1,838 8,383 3,728 13,948 115 1,017 179 1,311 4,391 2,426 8,128
Inventories Trade receivables Cash and cash equivalents Other current assets Current assets Property, plant and equipment Other non current assets Total assets ST borrowings Payables Other current Current liabilities LT borrowings Other non current	\$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn \$mn	2009 110 92 252 298 753 2,200 2,173 5,125 - 557 74 631 1,315 749	2010 138 159 338 655 1,291 2,974 4,113 8,378 310 1,008 167 1,485 1,890 1,134	2011 226 272 307 1,172 3,658 5,804 10,634 218 1,119 196 1,533 2,858 1,477	2012 164 239 330 562 1,294 4,408 3,680 9,382 - 848 381 1,229 1,174 1,658	<b>2013E</b> 163 309 560 1,039 2,072 5,113 4,270 11,454 115 1,017 179 1,311 2,345 2,426	<b>2014E</b> 163 309 560 922 1,955 6,593 3,978 12,525 115 1,017 179 1,311 3,139 2,426	2015E 163 309 560 805 1,838 8,383 3,728 13,948 115 1,017 179 1,311 4,391 2,426
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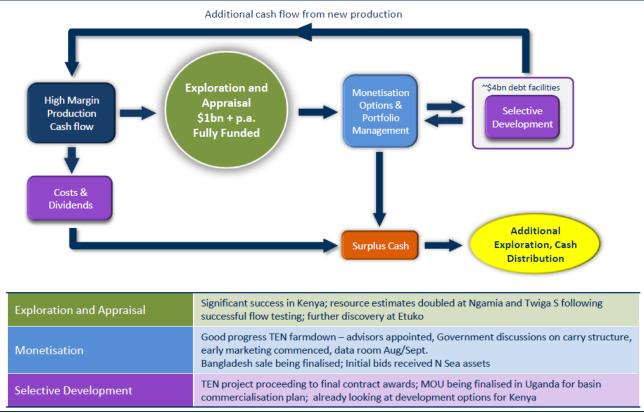
Source: Company data, Credit Suisse estimates



# 2014: a better drilling year to come?

**Bottom line** – the exploration charge (of \$900m) highlights the difficult year TLW has had in 2013 (offshore exploration), and the production guidance for 2014 of 79-85kbd (82kbd mid-point) versus our prior estimate of ~90kbd sets the path for another disappointing year operationally. The cut in the production is, however, due to the delay in gas infrastructure at Jubilee constraining output at 100kbd through the year on average. Elsewhere, the newsflow onshore Kenya continues to be positive with the discovered resource base now in excess of 600mmboe potentially underpinning a commercial development – 2014 will be an important year to further de-risk the discovered resource base through tests/appraisal. Bottom line, our TP for TLW falls to 1025p (from 1097p) – the reduction is due to the exploitation of reserves through production, an increase in net debt, recent unsuccessful wells offshore (eg Norway, Cote d'Ivoire), all of which is only partly offset by the increase in NAV of the development assets being one year closer to first oil. We remain Neutral.





Source: Tullow Oil (November 2013 presentation)

# Key (non-exploration) variables for 2014

- Production guidance disappoints: TLW guides to 100kbd (gross) on average for the Jubilee field in 2014; a disappointing update due to (a) the failure of water injection pumps and (b) constrained gas disposal. This is delaying the field from producing at design capacity (120kbd). The former has now been repaired, but TLW expects gas export sales to commence in 2H14, which would also help oil production. The delay is a disappointment, but it is not fundamental in nature with the reservoir and FPSO performance otherwise exceeding expectations.
- Cash flow cycle following the recent bond issuance, TLW stated that its cash headroom now stands at \$2.4bn, up from \$2.2bn in 2012. We expect TLW to be free cash flow negative at current equity stakes to the tune of ~\$3.0bn over the next three



years before it turns cash flow positive in 2H17 as TEN contributes on a full year basis (TEN is expected to come online in the middle of 2016).

 With this, the disposal plan at TEN is important, and we look forward to an update, hopefully, soon. In addition to this, the South Lokichar basin has proven up over 600mmboe and in 2015/16, once more tests and appraisal activities are concluded in 2014 in a region where pre-drill estimates have been exceeded, TLW could have another development asset that it may opt to partially monetise before it goes into development. Unlike the TEN Complex in Ghana, we believe interest for the Kenya would be more competitive (ie more strategic, in our view). Elsewhere, as progress is made in Uganda, TLW could look to monetise another stake in this development closer to FID.

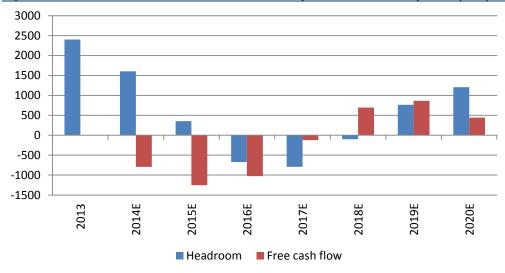


Figure 3: Free cash flow versus headroom – current portfolio without disposals (\$mn)

- Monetization efforts: Efforts to monetise part of its discovered resources are ongoing. Successful execution on proposed divestments will be important to reassure the market on the its funding capability and asset quality.
  - TEN Complex (Ghana) our view is unchanged as we have written before. The name says it all; it's complex and not so strategic to an NOC, in our view. In other words, a less easy asset to monetise on good terms. The announcement of the farm-out in the form of a capex carry is one the key catalysts for TLW in the near-term. Based on our valuation, TLW would need to farm-out just under half of its stake in TEN to achieve a full carry to first oil. In other words, it would need to sell more than its prior indication of 15-20ppts in TEN (TLW's stake is ~47%).
  - UK/Dutch Assets this is delayed as indicated at the end of last year. The prior target was to make an announcement by the end of 2013. This will now occur over the coming 18 months. The company has now decided to sell its North Sea assets (Dutch/UK) in pieces rather than as a package in response to the market. This may give greater certainty on the valuation of these assets. We value these assets at ~\$700m.
  - Bangladesh/Pakistan (small deals) The ~\$42m transaction for TLW's Bangladesh asset has now been completed. TLW has also agreed to sell its Pakistani assets to the Hashoo Group (undisclosed amount).

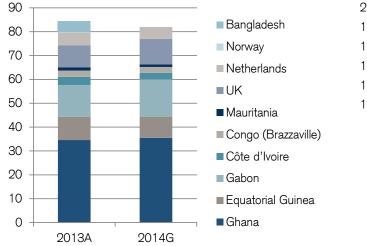
Source: Company data, Credit Suisse estimates

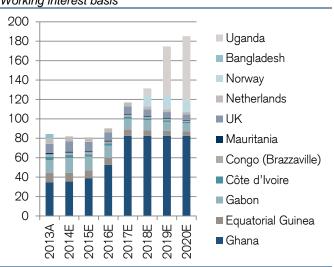


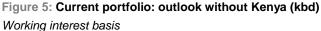
# **Production and Development**

Figure 4: 2013 realised versus 2014 guidance (kbd)









Source: Company data, Credit Suisse Research

Source: Company data, Credit Suisse estimates

# PRODUCTION

**Jubilee** – The Jubilee field, discovered in 2007, consists of six Cretaceous reservoirs with very favourable properties that are likely to drive a high recovery factor. Phase 1A, focused on the development of three of these reservoirs and is now largely finalised. There are a few wells that will be completed when the capacity needs to be topped up.

In 2013, the Jubilee field production averaged 100kbd, and had an exit rate of 100kbd (down from 120kbd achieved earlier in the year) following issues with the FPSO's water injection system. Although the wells have the potential to produce 130kbd+, there is a gas constraint on the FPSO, which is limiting this. The Ghana National Gas Company's onshore gas processing plant will not be ready to receive gas until 2H14, which causes us to cut our production estimates for 2014 to 100kbd.

It is worth noting that these problems are not fundamental geological issues, therefore the recoverable reserves are not affected. However the aim of the partners is to shorten the production plateau timeline, but increase the level of the plateau in order to gain maximum value from the project, which is now being pushed back due to the lack of gas compression facilities.

**UK** – TLW produced 9.2kbd (WI) in the UK in 2013, which is expected to rise to 10.7kbd in 2014, according to TLW. It is not quite clear what is driving the production increase, whether it is related to a view on better uptime after a lacklustre 2013, which saw production decline to 9.2kbd from 10.8kbd in 2012. Generally, we suspect that 'surprises' in 2014, will form a similar pattern and blame, in general, a trend toward over-estimating 'up-time' of facilities in the UK, that are dealing with aging infrastructure and pronounced reservoir decline rates. With this, it seems sensible to assume UK production to be beset by frequent production problems, which is for now not our base case.

**Asia** – following the sale of TLW's assets in Bangladesh (closed) and Pakistan, Asia will have no production contribution (versus 4.4kbd WI production in 2013). The sale of these assets made sense to us – from a scale and resource allocation perspective.

# DEVELOPMENT

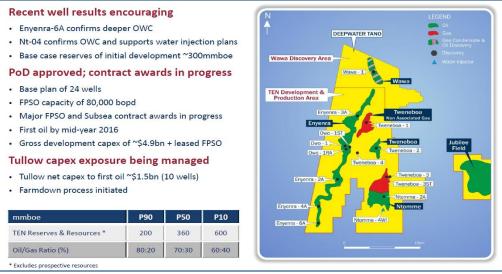
**TEN – on track for first oil in mid-2016** – All long lead items have now been awarded and the key contracts have gone to Technip and Subsea 7, which puts the consortium on



track to deliver first oil by mid-2016. The Centennial Jewel trading tanker arrived into a Singapore shipyard in October 2013, where work has started to convert it to the TEN FPSO. The difference in the character of the TEN field vs. the Jubilee field is that it is long and sinuous compared to the round and efficient shape of Jubilee, which means that more equipment is needed and the capital costs are higher. Currently, TLW guides to \$1.5bn of capex to first oil at current equity of ~47% (which assumes FPSO leased, not capitalised).

The plan is to develop the field in two phases. The first phase is 17 wells and the second is 7 wells. If the field proves to exceed expectations, more phases may be added, which may also then include the upside from Wawa. The FPSO will have a capacity of 80kbd. Following encouraging results of the recent Enyenra-6A well which confirmed a deeper oil-water-contact, TLW is carrying a base case (initial development) of 300mmboe.

#### Figure 6: TEN Complex



Source: Tullow Oil (November 2013 presentation)

**Uganda – FID now delayed to 2015 (from late 2014 previously) –** The key issues with Uganda are (**a**) landlocked reserves/resources, (**b**) lack of infrastructure and (**c**) the waxy nature of the crude. This makes for a costly development, which the consortium estimates at \$10bn (\$8-12bn gross) for the thus far discovered reserves (plus costs for the pipeline; we assume none of the players will materially participate in the refinery project). On the development front, there has been progress, which is encouraging after such a long period of stalemate.

We estimate first (commercial) oil will be reached in 2H18 with FID in mid-15. In other words, around 36 months after FID. There seems finally to be some progress, with the partners successfully convincing the Ugandan government on a smaller scale refinery (20-30kbd initially and potentially rising to ~60kbd longer term), thus we expect the majority of the production from the 1.7bn bbls of discovered oil resources to be exported.

TLW stated that the Ugandan and Kenyan presidents have agreed on a joint-export pipeline with the northern route (to Lamu) providing the greatest regional synergies. The project in Uganda can potentially produce at peak in excess of 200kbd (gross).

Under Ugandan petroleum law, the consortium has to create a separate company to construct, operate and maintain an export pipeline. Thus, we assume that the investments in constructing the pipeline are not part of the upstream PSC and therefore not cost recoverable. We assume the same for the refinery investment. As the consortium moves closer to FID, we believe that TLW will look to reduce its current stake of 33.3% to potentially 15-20% in the joint development with Total and CNOOC. The obvious buyers of this stake would be Total and CNOOC – ie an acquisition that would complement their existing position.



## Figure 7: Uganda development



Source: Tullow Oil (November 2013 presentation)

**Kenya development – South Lokichar basin –** TLW recently announced two additional discoveries on Block 10BB in Kenya, including Amosing-1 encountering a potential net pay of 160-200 meters (exceeds pre-drill estimates) and Ewoi-1 encountering 20-80 meters of potential net pay. These discoveries push the success rate in the Lokichar basin to seven consecutive discoveries to date with a resource base in excess of 600mmboe (gross) already. Both wells will be production tested in the future to confirm net pay, with priority likely given to Amosing. The two drilling rigs will mobilize to Block 13T in Kenya to drill the Emong prospect (formerly Ngamia West) and the Twiga South-2 appraisal well.

We believe these new discoveries provide a greater degree of certainty of commercial development, with sanctioning potentially in the 2015/16 timeframe and first production roughly three years thereafter. This is impressive in many ways compared to Uganda.

# **Onshore exploration**

**Kenya/ Ethiopia –** TLW/AOI are now focusing on the Tertiary rift basins in Kenya after having relinquished block 10A, which hosted the older Cretaceous play and the Paipai prospect. TLW will continue exploration and appraisal activities in seven of ten frontier basins in Kenya and Ethiopia over the coming 18 months, namely South Lokichar (where it has proven in excess of 600mmboe in resources), North Lokichar, Turkana, North Turkana, South Kerio, North Kerio and Chew Bahir basins.

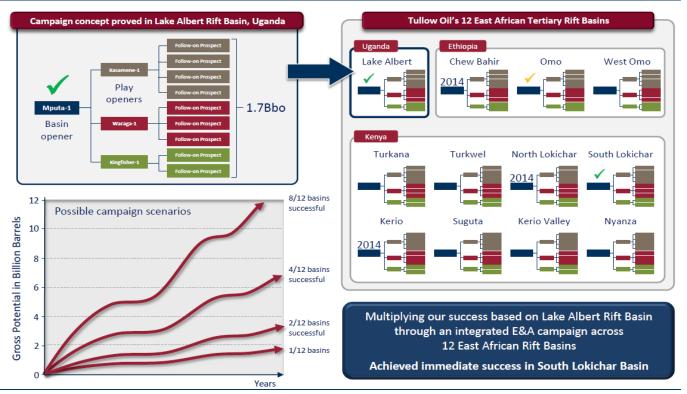
New basin-opening wells remain the major needle movers, which will include

- Shimela in the Chew Bahir basin (to spud in 1Q14)
- Tausi in the North Lokichar basin (to spud in 4Q14)
- Kiboko in the North Turkana basin (to spud in 3Q14)
- Kifaru in the Turkana basin (to spud in 4Q14)
- Lukwa in the South Kerio basin (to spud in 3Q14)
- Aze in the North Kerio basin (to spud in 4Q14)

Additionally, Etuko-1 on Block 10BB is testing and is expected to be completed by the end of January 2014, with Ekales-1 testing soon. Testing and appraising of the discovered resources in the South Lokichar basin will be important to further de-risk the discovered resource base in the basin with potential upside.



### Figure 8: East Africa – Tertiary Rift Basin



Source: Tullow Oil (November 2013 presentation)

**South Lokichar moving towards development in 2015/16** – The 100% track record in Kenya for exploration was cemented at TLW's January operational update, where two more wells were announced as discoveries. The Amosing well – a rift bounding fault play - exceeded pre-drill expectations with 160-200m of net pay. The Ewoi well – a rift flank play – was also a discovery, although slightly smaller than expected. We expect the Amosing well to be tested as a priority later this year and sanction for the South Lokichar basin development is expected in 2015/16.

Kenya provided Tullow with significant exploration success in 2013, with 4 successful exploration wells (7 in total), Ngamia-1 (2012), Twiga-1, Etuko-1, Ekales-1 and Agete-1. The success of these wells has opened up the South Lokichar basin and with the addition of the Amosing and Ewoi discoveries, TLW now estimates the discovered resources for the basin to be over 600mmboe, well above the threshold for commercial development studies. The size of Kenya is very material, to put it into perspective, the Ngamia discovery had 200m of net pay, compared to the biggest in Uganda which was about 45-50m.

**Forward plan** – We anticipate some 20 exploration and appraisal wells and flow tests across the Kenya and Ethiopia acreage in the next 18 months. The partnership will also enter into discussions with the Government of Kenya and other relevant stakeholders to consider development options, including the possibility of oil export via road and rail, or a full-scale pipeline development.

**Ethiopia not as successful so far** – In 2014, TLW targets to drill the Shimela and Gardim prospects in the Chew Bahir basins. The results in Ethiopia have thus far not been as promising as in Kenya. Two wells have been drilled in the South Omo basin, which failed to yield the oil volumes hoped for with Sabisa only discovering oil and gas shows and Tultule was a dry well.

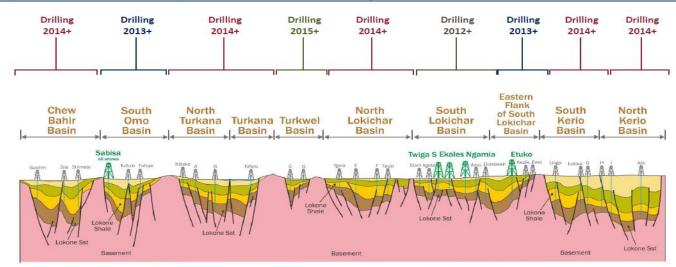
Sabisa-1 showed hydrocarbon indications in sands beneath a thick claystone top seal, but instability issues meant the well had to be sidetracked. Although reservoir quality sands were encountered, only oil and gas shows were discovered. The positives from



the well were that an oil prone source rock and thick shale section was found, which should provide good seals for numerous fault bounded traps and led TLW to take the decision on drilling Tultule.

Tultule-1 was plugged and abandoned as a dry hole. The well was targeting a structure to the nearby and similar Sabisa. The rig from Tultule will now move to the Chew Bahir basin where it will drill the Shimela prospect in the South Omo block, which in a success case could be a basin-opener.

Figure 9: Multiple basins in Kenya and Ethiopia within TLW acreage



Source: Tullow Oil (November 2013 Presentation)

## Madagascar

TLW will drill a wildcat in Block 3111 in 1H15 following encouraging 2D seismic interpretation. It intends to farm-down 50% of its 100% equity in both Blocks 3111 and 3009 and a dataroom is now open. The Berenty prospect lies in a rift basin trend that has a proven light oil discovery directly to the south. Although Madagascar has a good ratio of oil discoveries, these are predominantly heavy oil, with no commercial light oil accumulations thus far.



# Offshore exploration – key wells in 2014

2013 was not a very successful year for TLW in offshore exploration, with 9 dry or noncommercial discoveries across French Guiana, North Sea, Cote d'Ivoire and Mozambique. The most successful well to note is the Wisting Central well in the Barents Sea, which has encountered oil and opened up a new area, proving the theory of oil in the Barents Sea. High risk, high impact wells in TLW's offshore drilling campaign in 2014 will include (and this looks to be less scattered, but more concentrated in a fewer countries):

- Mauritania
- Guinea
- Gabon
- Norway

**Norway drilling campaign –** TLW's acquisition of Spring Energy positioned it in Norway across the Barents Sea, Norwegian Sea and North Sea. In 2013 both the Carlsberg and Mantra prospects in the Norwegian North Sea were dry holes.

Success was met in Wisting Central in the Barents Sea, which lies in the Hoop-Maud Basin in the Barents Sea. The primary reservoir targets lie in the Wisting Realgrunnen (Wisting Central) and secondary potential exists in the Wisting Kobbe (Wisting Main) formation. Wisting Central is 170km northeast of Johan Castberg and was an important discovery, opening a new area in the Barents Sea, demonstrating oil potential. There are additional prospects in the same horizon in the block, which TLW will target in 2014 taking this play to 200-500mmboe for the Jurassic reservoir formations.

The update on Wisting Main wildcat (unsuccessful) has no implication to the 200-500mmboe potential as it pursued a different, deeper target in the Middle Triassic Kobbe rock formation – a deeper independent structure that did not penetrate the Middle to Jurassic reservoir rocks and encoutered poor reservoir rock.

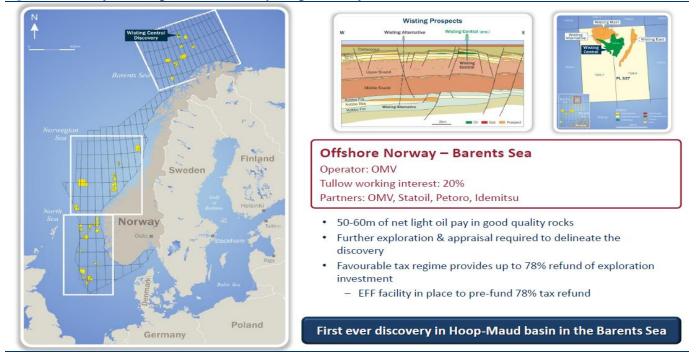
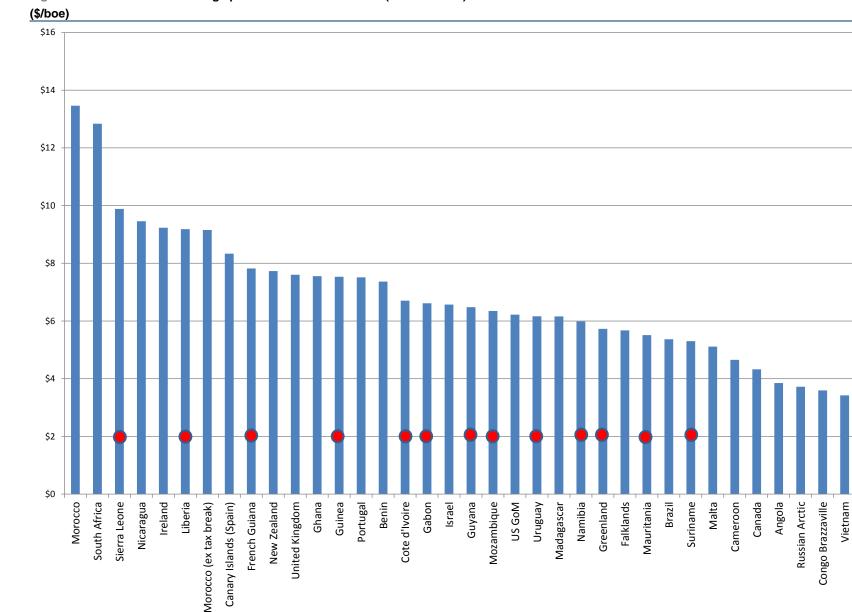


Figure 10: Norway – Wisting Central – basin opening discovery

Source: Tullow Oil (November 2013 presentation)



# Figure 11: TLW's offshore acreage position – Economic Index (NPV10 on WI) – 350mboe offshore oil field with first oil in 2021 based on CS assumptions

Norway Kenya Alaskan Arctic

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**Mauritania** – various play types – Over the past 4-5 years years, TLW has been quietly working on its geological model for Mauritania and the company has recently embarked on its long awaited 3-well campaign (previously 4-well campaign) in Mauritania, and the results of the first – the Fregate prospect – is expected in late January/early February 2014.

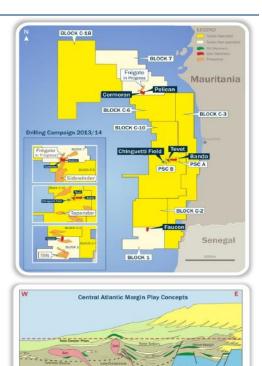
## Figure 12: Mauritania – Ibis is no longer part of the 2014 drilling campaign

# Significant play diversity in Mauritania acreage

- +  $\sim$  80 prospects with risk spread through multiple plays
- Light oil & gas-condensate already proven in the basin
- Testing new & deeper plays for bigger & better reservoirs

# Four independent exploration wells in 2013

- Frégate:
  - Turonian turbidite channel over a structural nose which follows up on Petronia wet-gas kick at Cormoran-1; Commenced drilling in August
- Tapendar:
  - structurally stacked Lower Miocene to Cretaceous targets in a salt mini-basin, like Mars Field (Gulf of Mexico)
- Sidewinder:
  - material stratigraphic trap, Cretaceous lower-slope fan, like T.E.N.
- Ibis:
  - stacked turbidite channels enhanced by structural trapping & charged by possible southern oil kitchen



#### Source: Tullow Oil (November 2013 presentation)

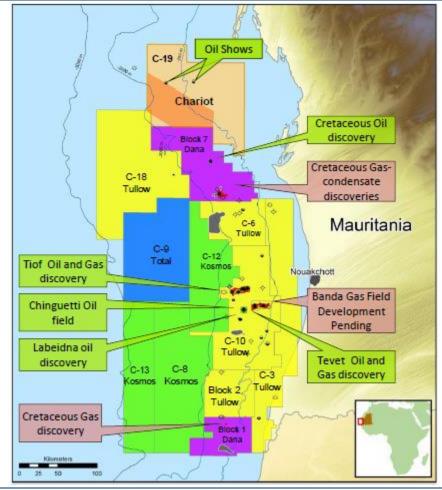
There are 6 wells drilled in the vicinity of this programme, 3 of which have been technical discoveries (Aigrette, Pelican and Cormoran), 2 with oil shows and 1 dry well, the former proving that a light oil/gas condensate system exists. The Chinguetti oil field is also located nearby, although this is in the shallower Miocene. The Chinguetti field was known for poor performance due to the unconsolidated nature of the reservoir sands and large number of faults associated with salt emplacement.

The TLW three-well programme will target the deeper Late Cretaceous that are interpreted to contain bigger reservoirs. Over 80 prospects have been identified in the area in a number of different play types that should spread the exploration risk. These play types include salt structures, stratigraphic traps and carbonates.

- Fregate (risked 8p / unrisked 40p) TLW has a ~36% stake in the block and is the operator of this exploration, but not the operator of the block. The Fregate well spudded in August 2013 and TLW expects the well to reach TD (5,800m) by the end of January 2014. The well is targeting light oil in a Turonian channel, in the interval below the Petronia wet-gas kick in Cormoran-1.
  - Nearby discoveries were Pelican-1 gas discovery in 2003 and Cormoran-1 gas discovery in 2011 that found good quality reservoirs, although these were thinner than expected in the Cormoran-1 well. The Cormoran-1 well appraised the Pelican discovery and proved gas in a further 2 deeper levels. The Fregate well, according to partners Dana Petroleum, is aiming to prove prospectivity of the deeper reservoirs found in the Cormoran with oil as the main objective. Presumably, the biggest risk in this well may be the presence of gas, not oil.



## Figure 13: Drilling results in Mauritania



Source: Chariot Presentation

- Tapendar (risked 4p / unrisked 23p) TLW has a ~59% stake in the block and is the operator. The Tapendar well will target stacked Lower Miocene to Cretaceous targets, in a similar salt basin setting to the Mars Field in the US GoM. The Mars formations are Pliocene to deeper Miocene reservoirs in a deepwater salt basin with a number of reservoirs stacked in a 10,000ft sequence. One of the unique aspects of the field is the lack of structural complexity with very little faulting in the basement.
- Sidewinder (risked 15p / unrisked 92p) TLW has a 88% stake in the block and is the operator. The Sidewinder well will target a large stratigraphic trap in a Cretaceous fan, akin to the Ghanaian TEN discoveries. The TEN cluster is also in the Cretaceous, primarily Turonian-age sediments of a turbidite origin. The sands are encased in low permeability and low porosity shales that act as a stratigraphic trap.

## Gabon

TLW has a portfolio of 10 fields in Gabon and continues to carry out development and E&A activity in its acreage. It currently has 2 exploration wells planned across separate blocks: Igongo (Nziembou) and Sputnik East (Arouwe). The higher impact well is the Sputnik East prospect (risked 5p / unrisked 28p); a pre-salt prospect.

The Sputnik East prospect lies in the Arouwe block, a few blocks south of the Ophir Energy blocks in similar water depth of 1,000m. The Falcon North-1 exploration well was drilled on the licence in 2010 and encountered oil shows, however success was limited as the primary and secondary reservoir targets, although well developed, had



low oil saturations. The partnership will now attempt to de-risk the large pre-salt Sputnik Prospect.

# Guinea

TLW's Guinea acreage is vast in size, 1.5 times the existing WATM acreage. The acreage was picked up from Hyperdynamics in a deal completed in January 2013. Plans are in place to drill the Fatala (risked 10p / unrisked 60p) prospect in 2Q14.

Fatala prospect is Cenomanian deepwater turbiditic fan structures. The Guinea acreage has a number of play types including large structural-stratigraphic traps and carbonate leads.

## Suriname (operated unlike in French Guiana)

In Suriname Tullow has signed a PSC with NOC Staatsolie for deepwater Block 47, that is interpreted to potentially extend the Jubilee field from west Africa across the Atlantic, as has been proven in by the Zaedyus wildcat in French Guiana. 3D seismic in Suriname has highlighted multiple stacked fan systems analogous to Ghana overlying fault blocks that TLW is likely to target. Drilling will only begin in 2015.



# Tullow Oil – risked NAV

# Figure 14: Tullow Oil – risked NAV

Country/	Net URR, Oil+Gas	Risked Reserves	Disc EV	Risked	Risked
Region	mn boe	mn boe	US\$/boe	US\$mn	per sh
Ghana	135	135	25.4	3,446	236
Equatorial Guinea	26	26	22.4	591	40
Netherlands	35	35	16.4	569	39
Congo (Brazzaville)	31	31	16.1	495	34
Gabon	15	15	18.9	287	20
Cote d'Ivoire	8	8	32.9	273	19
UK	12	12	7.9	91	6
Mauritania	2	2	16.8	34	2
Norway	1	1	18.2	15	1
Producing NAV	266	265	21.9	5,802	397

Country/	Net URR, Oil+Gas	Risked Reserves	Disc EV	Risked	Risked
Region	mn boe	mn boe	US\$/boe	US\$mn	per sh
Ghana	394	318	12.0	4,138	283
Uganda	667	438	4.0	1,747	120
Kenya	352	299	4.4	1,311	90
Mauritania	68	51	3.9	197	13
French Guiana	74	25	7.8	194	13
Norway	54	33	4.3	156	11
Cote d'Ivoire	60	20	6.7	134	9
Pakistan	30	10	1.3	13	1
Development & Contingent NAV	1,698	1,194	6.1	7,888	540

adj Financing NAV incl Hedging (beg 2013)		-1,887	-129
Bangladesh cash proceeds		42	3
G&A (@ 5x multiple)		-886	-61
core risked NAV		10,959	751

Country/	Net URR, Oil+Gas	Risked Reserves	Disc EV	Risked	Risked
Region	mn boe	mn boe	US\$/boe	US\$mn	per sh
Kenya/Ethipia (onshore)	8,294	831	4.0	3,340	229
Norway	428	108	4.1	440	30
Mauritania	410	72	5.5	396	27
Guinea	115	19	7.5	145	10
Madagascar	350	35	6.2	216	15
Suriname	350	35	3.4	118	8
French Guiana	622	16	7.8	122	8
Gabon	65	11	6.6	72	5
Greenland	400	10	5.7	57	4
Uruguay	245	6	6.2	38	3
Netherlands	14	5	8.0	37	3
Exploration NAV	11,292	1,147	4.4	4,979	341
Risked Norway bonus payment (4 prospects)				-75	-5
Dry well cost (@ historical COS) - 3x multiplier				-900	-62
risked NAV	13,256	2,607	4.7	14,964	1,025

Source: Company data, Credit Suisse estimates



# Companies Mentioned (Price as of 17-Jan-2014)

Africa Oil Corp (AOI.V, C\$9.51) CNOOC Ltd (0883.HK, HK\$13.86) Subsea 7 S.A. (SUBC.OL, Nkr119.3) Technip (TECF.PA, €66.93) Tullow Oil (TLW.L, 906.5p, NEUTRAL, TP 1025.0p)

# **Disclosure** Appendix

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### 3-Year Price and Rating History for Africa Oil Corp (AOI.V)

AOI.V	<b>Closing Price</b>	Target Price	
Date	(C\$)	(C\$)	Rating
17-Dec-13	8.52	12.00	0 *
15-Jan-14	9.83	13.00	

\* Asterisk signifies initiation or assumption of coverage.



#### 3-Year Price and Rating History for CNOOC Ltd (0883.HK)

0883.HK	<b>Closing Price</b>	Target Price	
Date	(HK\$)	(HK\$)	Rating
18-Mar-11	17.24	15.90	U
03-Oct-11	12.16	20.28	0
04-Oct-11	11.34		*
19-Oct-11	13.18	16.60	0
26-Oct-11	14.54	16.15	
07-Nov-11	14.92	15.95	
08-Jan-12	15.08	17.60	
23-Feb-12	17.38	17.60	Ν
13-Apr-12	15.82	18.30	0
11-Jul-12	15.38	17.80	
15-Oct-12	15.78	18.60	
05-Nov-12	16.28	20.00	
04-Apr-13	14.94	20.20	
15-Aug-13	14.68	20.00	*
20-Aug-13	14.82	21.00	
06-Jan-14	13.84	20.00	

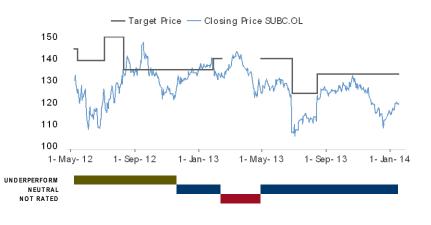
Closing Price 0883.HK Target Price — 15 13 1- Jul- 11 1- Jan- 12 1- Jul- 12 1-Jan-13 1- Jul- 13 1- Jan- 14 UNDERPERFORM OUTPERFORM NEUTRAL

\* Asterisk signifies initiation or assumption of coverage.

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# 3-Year Price and Rating History for Subsea 7 S.A. (SUBC.OL)

Closing Price	Target Price	
(Nkr)	(Nkr)	Rating
130.05	144.39	U *
132.36		*
124.18	139.00	U
121.70	150.00	
133.30	135.00	
127.60	135.00	Ν
139.10	140.00	
133.40		NR
124.20	140.00	N *
106.50	124.00	
123.10	133.00	
	(Nkr) 130.05 132.36 124.18 121.70 133.30 127.60 139.10 133.40 124.20 106.50	(Nkr)         (Nkr)           130.05         144.39           132.36         124.18           124.18         139.00           121.70         150.00           133.30         135.00           127.60         135.00           139.10         140.00           133.40         124.20           124.20         140.00



\* Asterisk signifies initiation or assumption of coverage.

# 3-Year Price and Rating History for Technip (TECF.PA)

TECF.PA	Closing Price	Target Price	
Date	(€)	(€)	Rating
24-Feb-11	68.71	69.00	Ν
17-Nov-11	66.13		*
09-Jan-12	71.43		NR
08-May-12	77.52	90.00	N *
31-Aug-12	83.74	90.00	U
13-Feb-13	78.89		NR
30-Apr-13	81.50	100.00	0*
31-Oct-13	77.15	85.00	Ν
18-Dec-13	62.80	75.00	

\* Asterisk signifies initiation or assumption of coverage.



## 3-Year Price and Rating History for Tullow Oil (TLW.L)

TLW.L	Closing Price	Target Price	
Date	(p)	(p)	Rating
28-Apr-11	1433.00	1527.00	0
06-Sep-11	1086.00	1437.00	
12-Sep-11	1397.00	1804.00	
09-Nov-11	1360.00	1776.00	*
14-Nov-11	1347.00		*
15-Nov-11	1362.00		*
19-Jan-12	1383.00	1733.00	0
27-Mar-12	1562.00	1800.00	*
17-Apr-12	1483.00	1853.00	
04-May-12	1469.00	1818.00	
08-May-12	1517.00	1841.00	
07-Jun-12	1468.00	1856.00	
05-Jul-12	1476.00	1841.00	
16-Jul-12	1386.00	1796.00	
18-Jul-12	1428.00	1803.00	
26-Jul-12	1310.00	1730.00	
24-Aug-12	1370.00	1650.00	
04-Dec-12	1292.00	1550.00	
12-Dec-12	1182.00	1480.00	Ν
11-Jan-13	1186.00	1450.00	
13-Feb-13	1260.00	1350.00	
23-Apr-13	1037.00	1289.00	
30-May-13	1043.00	1270.00	
23-Jul-13	1041.00	1240.00	
01-Aug-13	1066.00	1150.00	
09-Sep-13	1059.00	1155.00	
26-Sep-13	1061.00	1161.00	
10-Dec-13	853.50	1097.00	



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Underperform/Sell*	14%	(43% banking clients)
Restricted	2%	

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