The governance of high performance sport

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Book Title: Managing High Performance Sport

Chapter 3: The Governance of High Performance Sport

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Learning outcomes (Main Heading - Level A):
Upon completion of this chapter, the reader should be able to:
- Discuss meanings and definitions associated with the governance of sport in the high performance setting.
- Distinguish between organisational governance and systemic governance in relation to the evolving nature of high performance governance practices.
- Discuss issues and trends associated with the governance of high performance sport at the international stage.

Overview of chapter (Main Heading - Level A):
We begin by providing some context to the notion of governance, and how we have come to use the concepts in connection with the management of high performance sport. We then set out our more specific meanings and definitions associated with the concepts of governance, followed by a discussion of some of the theories that can help make sense of governance issues in high performance sport. We then examine two modes of governance: governance of organisations (including corporative or organisational governance) and governance into organisations (including systemic, network or configurational governance). We conclude the chapter with an analysis of the issues and trends associated with the governance of high performance sport in the international stage. The case study and examples illustrated within the chapter serve to exemplify the concepts, issues, and practices introduced and discussed.

Introduction (Main Heading - Level A):
Almost thirty years ago, when the Cold War between the East and the West was still being waged, the French sociologist Kevin Hartik asserted that high performance sport had evolved from being a contest between individuals and teams into a battle between systems. Tainted athletes still competed against one another, he argued, but their success increasingly depended on the performance capacity of the system they represented, including all the...
Abstract

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Discuss meanings and definitions associated with the governance of sport in the high performance setting
Distinguish between organizational governance and systemic governance in relation to the evolving nature of high performance governance practice
Discuss issues and trends associated with the governance of high performance sport on the international stage

Keywords: high performance sport, governance

ANZSRC Field of Research: 150404 Sport and Leisure Management

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